

#### **COLLEGE OF DuPAGE**

FY2025 Proposed Budget

May 16, 2024

#### **FY2025 PROPOSED BUDGET**

Scott Brady, CFO & Treasurer Toni Stella, Budget Manager Thursday, May 16, 2024







## Remaining Budget Timeline

- May 16th Formal budget proposal
- June 20th Public Hearing & Scheduled budget adoption
- July 1st Start of Fiscal Year 2025



# FY2025 Budgeted Revenues All Funds



\$309.7M



#### **Real Estate Taxes**

### \$106.6M



**\$92.7M ↑ \$3.3M** 

\$13.9M \$1.7M The operating tax levy is used to fund expenditures of the Education and Operations & Maintenance Funds (together constituting the General Fund).

The bond and interest levy is used to pay the principal and interest payments on general obligation bonds.



### **State Government**





\$7.6M
↑ \$1.2M

Pension \$44.9M **↓** \$ 33.2M

\$27.3M ↑ \$2.6M This represents student financial assistance programs. The largest portion is \$5.8M from the Illinois Student Assistance Commission for the **Monetary Award Program**.

The State of Illinois makes pension and healthcare plan payments on behalf of the College. These payments are recognized both as revenue and an expenditure in the College's financial statements.

State appropriations distributed through the Illinois Community College Board (ICCB). The largest position is \$16.8M from the Base Operating Grant. The budget assumes a 2% increase in base operating grant funding.



#### **Tuition & Fees**

\$84.9M



Tuition & Fees \$84.9M ↑ \$14.1M

Student tuition and fees represent approximately 27.0% of total College FY2025 budgeted revenues.

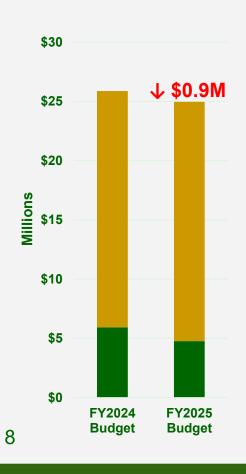
#### **FY2025 Assumptions**

- 1.6% enrollment increase.
- Tuition rate increase \$8/ cr. hr.
- In-District tuition & fee rate = \$152 / cr. hr.



#### **Federal Government**

\$25.0M



#### Student Financial Aid

\$20.2M

↑ \$0.3M

This represents student financial assistance programs. The largest portion is \$19M of Pell Grants from the Department of Education.

#### **Other Grants**

\$4.8M

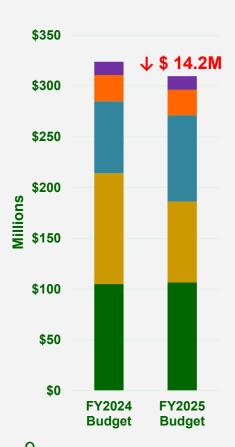
**↓ \$1.2M** 

Other federal grant awards include Perkins, Adult Education and Family Literacy, and Military Award programs.



### **Total Revenue Projection**

### \$309.7M



**Total Revenues ↓** (\$14.2M) \$309.7M **Real Estate Taxes** 个 \$1.6M \$106.6M **State Funding ↓** (\$29.4M) \$79.8M **Tuition & Fees** 个 \$14.1M \$84.9M **Federal Government ↓** (\$0.9M) \$25.0M Other 个 \$0.4M \$13.4M

**(b)** College of DuPage

## **Education Fund Expenditures**



\$185.3M ↑ \$14.5M Education Fund budgeted expenditures have increased 8.5% from the FY2024 Budget.

#### **FY2025 Key Drivers**

- \$5.9M increase in labor pool budget
- \$8.6M increase in non-labor budget (includes \$2.6M of FY2024 Budget Carryover Requests)



#### **All Funds: FY2025 Position Additions**

Position Title	Fund	Position Type	FTE	Labor
Full Time Faculty-Graphic Design, Film, HVAC, Nursing, Radiography	Education	Faculty	5.0	\$480,000
Associate Dean, Arts, Comm. and Hosp.	Education	Administrator	1.0	\$138,000
Associate Dean BTEC	Education	Administrator	1.0	\$138,000
Associate Dean STEM	Education	Administrator	1.0	\$138,000
Senior Manager, Compensation & Benefits	Education	Managerial	1.0	\$114,000
Manager, Research and Analytics	Education	Managerial	1.0	\$120,000
Dual Credit/Dual Enrollment Specialist	Education	Classified	1.0	\$72,000
Program Manager-Special Student Resources	Education	Classified	1.0	\$75,600
Project Manager	Education	Classified	1.0	\$72,000
Event Support Supervisor	Education	Classified	1.0	\$72,000
Fixed Assets Control Clerk	Education	Classified	0.75	\$30,600
Compensation Specialist/ HR Operations Specialist	Education	Classified	0.50	\$41,000
Multimedia Project Specialist	Education	Classified	0.50	\$44,200
Various Position Additions	Education/Auxiliary	Classified	2.25	\$162,400
		Total	18.00	\$1,697,800



## Full Time Equivalency (FTE)

by employee class (not including CODFA)

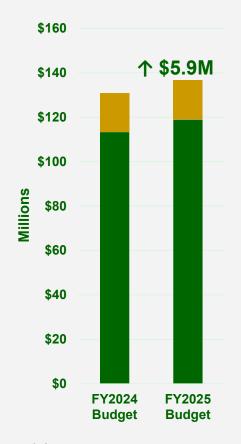




## **Education Fund Expenditures**



### **Education Fund Expenditures-Labor**



Total Labor \$136.7M ↑ \$5.9M

\$118.9M ↑ \$5.6M

Employee Benefits ↑ \$0.3M



## **Education Fund Expenditures-Non-Labor**



## **Education Fund**

(Ψ1101)
(\$1.4M)
(\$10.1M)
(\$185.3M)
\$175.2M
\$147.5M

#### **Key Highlights**

- 1.6% enrollment increase
- \$5.9M increase in labor pool budget
- \$8.6M increase in non-labor budget (includes \$2.6M of FY2024 Budget Carryover Requests)



<sup>\*</sup>The FY2025 beginning fund balance is projected

## Operations & Maintenance (O&M) Fund Expenditures



#### Operations & Maintenance (O&M) Fund Expenditures



\$18.0M ↓ \$1.4M Operations & Maintenance Fund budgeted expenditures are projected to decrease 7% from the FY2024 Budget.

#### **FY2025 Key Drivers**

- \$3.0M of Maintenance Projects ↑ \$0.2M
- \$1.3M of Recapitalization Projects **↓** (\$1.6M)



#### **Facility Projects Capital Maintenance**

\$3.0M

Project		FY2025	Project			FY2025
No.	Project Name	Budget	No.	Project Name		Budget
FY2024 Carryover Projects			FY2025 N	New Projects		
20022	FEE Purchases	41,000	20022	FF&E Purchases		180,000
20024	Maintain Roads, Walks & Lots	723,517	20024	Main Campus Sidewalk, Roads, and Lot Maintenance		830,000
20201	Carpet HSC/SRC Bridge & Stair	65,000	20025	Space & Planning		250,000
20215	HVAC Addison	25,000	20999	Unanticipated Projects		550,000
20224	Fine Tune Generator Controls	30,000			Total	\$ 1,810,000
20225	Replace Chairs 10 Classrooms	33,000				
20228	Site Furniture	66,172				
20234	Main Campus Space Map/Software	15,000				
20235	Ansul System Tank Replacement	20,000				
20236	Design Repair Sidewalk EDC	10,000				
20237	Design/Study HEC Generator	40,000				
20238	PEC Roof Repair	92,000				
20909	CHC Chiller Repairs	20,000				
	Tot	al \$ 1,180,689				



#### Facility Projects Recapitalization

\$1.3M

Project			FY2025	Project			F	Y2025
No.	Project Name		Budget	No.	Project Name		Budget	
FY2024	FY2024 Carryover Projects			FY2025	New Projects			
21030	Replace BIC Chiller 3		117,792	21068	Public Furniture Replacement (Year 4 Multiyear)			150,000
21060	ADA Assessment BIC Building		80,000	21087	Campuswide Carpet Replacement			200,000
21068	Public Furniture Replacement		48,628	21088	Parking Lot Lights Replacement			120,000
21072	Irrigation Pumphouse repairs		185,000			Total	\$	470,000
21073	Replace Compactor Room Door		40,000					
21074	Ground Water Pumping - HTC		25,000					
21075	Ground Water Pumping BIC		30,000					
21076	Honeywell Control - BIC PH1		50,000					
21078	UPS Closet Cooling TEC		15,000					
21079	Recommission/Balance Westm TEC		50,000					
21080	HVAC Commissioning/Balance CHC		100,000					
21085	Chiller 4 Rebuild		100,000					
		Total	841,420					



#### Restricted Purposes Fund Expenditures







#### **Restricted Purposes Fund Expenditures**



\$82.8M **↓** \$ 29.8M Restricted Purposes Fund budgeted expenditures are projected to decrease 26% from the FY2024 Budget.

#### FY2025 Key Drivers

- \$33.2M decrease in projected SURS on-behalf pension payment
- \$3.4M increase in labor and non-labor expenditures



#### **Bond & Interest Fund**

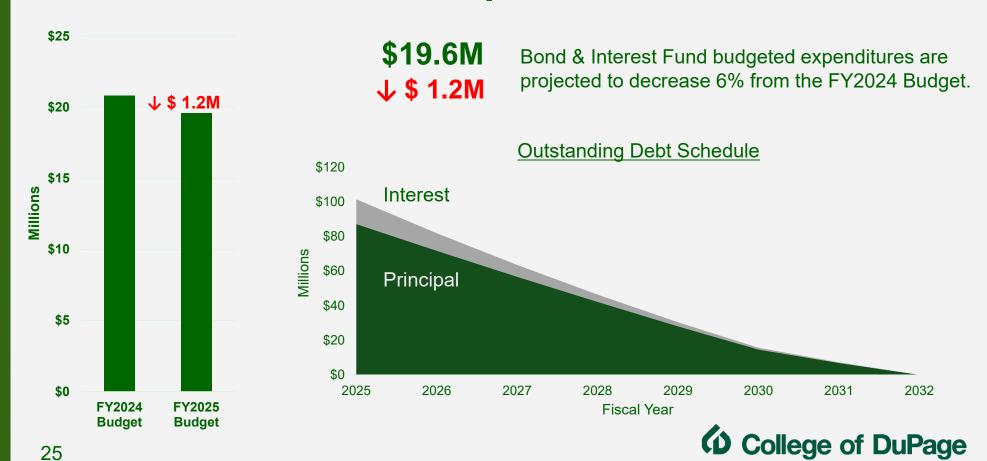


#### **Bond & Interest Fund**





#### **Bond & Interest Fund Expenditures**



## Construction Fund Expenditures Operations & Maintenance Restricted Fund



## Construction Fund Expenditures Operations & Maintenance Restricted Fund



\$34.4M ↑ \$8.2M Construction Fund budgeted expenditures are projected to increase \$8.2M from the FY2024 Budget. The overall increase includes \$0.5M increase in carryover requests and \$7.7M in new projects.

#### **Major Projects**

- Four Illinois Capital Development Board (CDB) Projects
  - #27 Road Repair & Concrete
  - #28 Various Improvements
  - #29 Grounds Ponds Improvement
  - #30 BIC Skylight Replacement
- Student Service Center Renovation
- New Green House TEC
- Relocation of Cosmetology Program



## FY2025 New Construction Projects \$24.4M

	Anticipated Completion		Project Budget			
<b>Project Number</b>	Project Name	Date:	Total	FY2025		
39105	TEC Greenhouse Lighting	FY2025	\$ 23,000	\$ 23,000		
39129	Speech Lab 5	FY2025	225,000	225,000		
39130	Student Service Center Renovation	FY2026	33,525,984	19,000,000		
39131	Dishwasher Hook Up	FY2025	80,000	80,000		
39136	Replace Room Dividers MAC 276	FY2025	78,000	78,000		
39138	New Green House TEC	FY2025	600,000	600,000		
39139	Fashion Studies Lectern and Power	FY2025	50,000	50,000		
39140	Foundation and Slab for Hort Storage Shed	FY2025	90,000	90,000		
39141	Relocation of Cosmetology Program	FY2026	2,285,000	275,000		
39142	Combine MAC 192/193 for Movement Studio	FY2025	120,000	120,000		
39143	Athletic Facility Expansion	FY2027	14,810,000	350,000		
39144	EV Chargers and New Lift at Auto TEC*	FY2025	_	-		
39005	Unanticipated Projects	FY2025	3,500,000	3,500,000		
		Total	\$ 55,386,984	\$24,391,000		

<sup>\*</sup>Grant Funded Project \$120,000



#### FY2024 Carryover Projects \$3.4M

	T					
		Anticipated Completion				
<b>Project Number</b>	Project Name	Date:		Total		FY2025
39084	Baseball Field Turf	FY2025	\$	839,000	\$	25,000
39089	Display Screens SRC 1008/1009	FY2025		43,700		10,000
39090	Re-Design SRC 1005 Room Layout	FY2025		38,500		10,000
39105	TEC Greenhouse LED Lighting	FY2025		65,000		20,000
39108	HVAC System IRC Building	FY2025		864,000		778,847
39112	Inn Guest Lounge/Hallway	FY2025		135,080		62,157
39115	Westmont Center Digital Sign	FY2025		35,000		35,000
39121	Servery Cafeteria Modernization	FY2025		85,000		79,000
39122	Solar Water Heater	FY2025		63,000		84,000
39124	HSC Division Office Renovation	FY2025		110,000		20,000
39126	Greenhouse HVAC Slab Design	FY2025		40,000		15,000
39129	Speech Lab Renovation Yr. 4 & 5	FY2025		250,240		50,000
39130	Student Service Center Renovation*	FY2025		-		2,000,000
39133	SSC Smoke Exhaust	FY2025		213,700		213,700
39134	Staff Offices - Horticulture	FY2025		40,000		40,000
39135	Gender Neutral Bathroom - TEC	FY2025		20,000		20,000
		Total	\$	2,842,220	\$	3,462,704

<sup>\*</sup>Total Project Cost, New Construction-\$33,525,984.



## FY2025 Capital Development Board (CDB) Carryover Projects \$6.6M

		Anticipated Completion	Project Budget		iget	
<b>Project Number</b>	Project Name	Date:		Total		FY2025
34027	#27 CDB Road Repair & Concrete	FY2025	\$	574,360	\$	543,182
34028	#28 CDB Various Improvements	FY2025		445,000		432,652
34029	#29 CDB Grounds Ponds Improvement	FY2025		4,336,400		4,255,382
34030	#30 CDB BIC Skylight Replacement	FY2025		1,342,625		1,342,625
		Total	\$	6,698,385	\$	6,573,841



## **Auxiliary Enterprise Fund**





#### **Auxiliary Enterprises Summary**

Subfund	FY2025 Beginning Fund Balance <sup>1</sup>		Beginning Fund		Beginning Fund		]	Revenues	Expenditures	(1	Surplus / Deficiency)	Tra	nnsfer In / (Out)	2025 Ending and Balance
Continuing Education	\$	(2,385,603)	\$	4,845,040	5,927,839		(1,082,799)	\$	-	\$ (3,468,402)				
The MAC		2,127,933		3,452,680	4,600,290		(1,147,610)		481,000	1,461,323				
WDCB Radio		2,993,842		1,500,000	1,488,213		11,787		-	3,005,629				
Field Studies		63,943		1,500,000	1,502,733		(2,733)		=	61,210				
Bookstore		7,561,165		600,000	-		600,000		(600,000)	7,561,165				
Chaparral Fitness		144,304		85,000	413,817		(328,817)		328,817	144,304				
Food Service		1,442,667		155,000	488,000		(333,000)		-	1,109,667				
Student Activities		398,143		43,240	512,008		(468,768)		358,429	287,804				
Other		4,829,412		371,200	115,789		255,411		-	5,084,823				
	\$	17,175,806	\$	12,552,160	\$ 15,048,689	\$	(2,496,529)	\$	568,246	\$ 15,247,523				

<sup>&</sup>lt;sup>1</sup> FY2025 Beginning Fund Balance is projected.



## **FY2025 Budget Summary**

	Genera	I Fund						
	Education	Operations &	Restricted	Bond &	Construction	Auxiliary	Working	Total
		Maintenance	Purpose	Interest		Enterprises	Cash	
FY25 Forecasted Beginning Fund Balance	\$ 147,463,930	\$ 68,686,451	\$ 64,996	\$ 2,768,514	\$ 48,315,415	\$ 17,175,806	\$9,329,721	\$ 293,804,833
FY25 Revenues	\$ 175,243,932	\$ 14,325,597	\$ 81,867,357	\$ 19,723,574	\$ 5,824,565	\$ 12,552,160	\$ 171,600	\$ 309,708,785
FY25 Expenditures	\$ (182,701,257)	\$ (15,720,706)	\$ (82,811,242)	\$ (19,594,850)	\$ (30,964,841)	\$ (14,909,189)	\$ -	\$ (346,702,085)
FY25 Net Interfund Transfers	\$ (1,447,135)	\$ -	\$ 878,889	\$ -	\$ -	\$ 568,246	\$ -	\$ -
FY25 Surplus / (Deficiency)	\$ (8,904,460)	\$ (1,395,109)	\$ (64,996)	\$ 128,724	\$ (25,140,276)	\$ (1,788,783)	\$ 171,600	\$ (36,993,300)
FY24 Carryovers	\$ (2,568,417)	\$ (2,288,459)			\$ (3,462,704)	\$ (139,500)		\$ (8,459,080)
Total Surplus/ (Deficiency)	(11,472,877)	(3,683,568)	(64,996)	128,724	(28,602,980)	(1,928,283)	171,600	(45,452,380)
FY25 Forecasted Ending Fund Balance	\$ 135,991,053	\$ 65,002,883	\$ -	\$ 2,897,238	\$ 19,712,435	\$ 15,247,523	\$ 9,501,321	\$ 248,352,453



## QUESTIONS



## STATE OF ILLINOIS COMMUNITY COLLEGE DISTRICT 502

Annual Budget for Fiscal Year 2025

College of DuPage 425 Fawell Blvd. Glen Ellyn, IL 60137-6599

#### ALL FUNDS FY2025 BUDGET

	FY2023 Actual		FY2024 Budget	FY2025 Budget
Revenues				
<b>Local Property Taxes</b>	\$ 101,221,248	\$	102,945,367	\$ 104,568,545
Personal Property Replacement Tax	5,229,034		2,000,000	2,000,000
State Government	63,340,719		109,212,869	79,848,860
Federal Government	26,193,146		25,869,287	24,961,191
Student Tuition and Fees	70,228,679		70,835,478	84,914,398
Sales and Service Fees	3,028,704		4,205,177	3,676,140
Facilities Rental	614,279		477,300	490,300
Interest	4,863,584		5,000,000	6,000,000
Non-Government Gifts, Grants	2,066,428		2,809,819	2,770,351
Other	 596,932	_	541,130	 479,000
Total Revenues	 277,382,753		323,896,427	 309,708,785
Expenditures				
Instruction	97,895,990		128,368,489	115,307,156
Academic Support	16,630,412		18,773,047	19,407,105
Student Services	22,400,434		29,404,847	27,060,100
Public Service	3,324,894		4,469,712	4,076,356
<b>Independent Operations</b>	10,369,317		13,615,457	15,140,476
Operations and Maintenance	17,516,448		24,158,741	21,898,494
General Administration	15,454,747		19,301,588	18,069,876
General Institutional	58,082,807		91,838,145	96,593,005
Scholarships, Student Grants, Waivers	 38,128,086		33,212,396	 37,608,597
Total Expenditures	279,803,135		363,142,422	 355,161,165
Excess / (Deficiency) of Revenues				
Over Expenditures	(2,420,382)		(39,245,995)	 (45,452,380)
Other Financing Sources / (Uses)				
<b>Net Proceeds from Bond Sale</b>	-		-	-
Transfer In	49,833,148		1,894,900	1,447,135
Transfer (Out)	 (49,455,000)	_	(1,894,900)	 (1,447,135)
<b>Total Other Financing Sources / (Uses)</b>	378,148	_	<del>_</del>	 <del>_</del>
Carl at (D.C.)	(2.042.224)		(20.245.005)	(45, 452, 200)
Surplus / (Deficiency)	 (2,042,234)		(39,245,995)	 (45,452,380)
Beginning Fund Balance <sup>1</sup>	 312,403,879		310,361,645	 293,804,833
Ending Fund Balance	\$ 310,361,645	\$	271,115,650	\$ 248,352,453

<sup>&</sup>lt;sup>1</sup> The FY2025 beginning fund balances are projected.

#### ALL FUNDS EXPENDITURES BY OBJECT FY2025 BUDGET

		FY2023 Actual	FY2024 Budget	FY2025 Budget
Expenditures	_			
Salaries	\$	119,450,082	\$ 126,395,735	\$ 133,407,380
<b>Employee Benefits</b>		52,983,968	97,745,047	65,087,884
<b>Contractual Services</b>		15,934,995	28,047,900	30,917,736
Materials & Supplies		11,807,501	14,228,161	15,907,312
Conference & Meeting		2,705,838	3,491,777	4,312,916
Fixed Charges		2,989,716	3,016,681	3,006,826
Utilities		4,032,993	5,129,618	4,871,419
Capital Outlay		7,469,032	28,303,421	33,354,810
Other		24,300,924	23,382,318	26,383,036
Scholarships, Student Grants, Waivers		38,128,086	32,901,764	36,911,846
Contingency			500,000	 1,000,000
<b>Total Expenditures</b>	\$	279,803,135	\$ 363,142,422	\$ 355,161,165

### REVENUES, EXPENDITURES, TRANSFERS, AND CHANGES IN FUND BALANCES - ALL FUND FY2025 BUDGET

	GENERA Education Fund	AL FUND  Operations &  Maintenance  Fund	SPECIAL REVENUE FUND  Restricted Purposes Fund	DEBT SERVICE FUND  Bond & Interest Fund	CAPITAL PROJECTS FUND Operations & Maintenance Restricted Fund	ENTERPRISE FUND  Auxiliary Enterprises Fund	PERMANENT FUND  Working Cash Fund	Total All Funds
Revenues							_	
Local Property Taxes		\$ 12,968,397	s -	\$ 13,907,476	\$ -	\$ -	<b>s</b> -	\$ 104,568,545
Personal Property								
Replacement Tax	2,000,000	-	-	-	-	-	-	2,000,000
State Government	18,408,929	-	56,592,166	-	4,847,765	-	-	79,848,860
Federal Government	-	-	24,961,191	-	-	-	-	24,961,191
Student Tuition & Fees	72,973,460	-	-	5,667,898	-	6,273,040	-	84,914,398
Sales & Service Fees	525,871	-	-	-	-	3,150,269	-	3,676,140
Facilities Rental	270,000	-	-	-	-	220,300	-	490,300
Interest	3,015,000	1,357,200	-	148,200	976,800	331,200	171,600	6,000,000
Non-Government								
Gifts, Grants	29,000	-	314,000	-	-	2,427,351	-	2,770,351
Other	329,000					150,000		479,000
<b>Total Revenues</b>	175,243,932	14,325,597	81,867,357	19,723,574	5,824,565	12,552,160	171,600	309,708,785
Expenditures								
Instruction	85,037,703	-	30,269,453	-	-	-	-	115,307,156
Academic Support	13,585,490	-	5,821,615	-	-	-	-	19,407,105
Student Services	21,496,855	-	5,563,245	-	-	-	-	27,060,100
Public Service	2,904,596	-	1,171,760	-	-	-	-	4,076,356
Independent Operations	-	-	1,580,000	-	-	13,560,476	-	15,140,476
Operations & Maintenance	6,809,741	12,417,636	2,671,117	-	-	=	-	21,898,494
General Administration	14,738,876	-	3,331,000	-	-	=	-	18,069,876
General Institutional	31,513,868	5,591,529	3,977,000	19,594,850	34,427,545	1,488,213	-	96,593,005
Scholarships, Student								
Grants, Waiver	9,182,545	-	28,426,052					37,608,597
Total Expenditures	185,269,674	18,009,165	82,811,242	19,594,850	34,427,545	15,048,689		355,161,165
Excess / (Deficiency) of Revenues								
Over Expenditures	(10,025,742)	(3,683,568)	(943,885)	128,724	(28,602,980)	(2,496,529)	171,600	(45,452,380)
Other Financing Sources / (Uses)	<u>_</u>							
Transfers In / (Out)	(1,447,135)		878,889			568,246		
Total Other Financing								
Sources / (Uses)	(1,447,135)		878,889	<del>-</del>		568,246	<del></del>	
Surplus / (Deficiency)	(11,472,877)	(3,683,568)	(64,996)	128,724	(28,602,980)	(1,928,283)	171,600	(45,452,380)
<b>Beginning Fund Balances</b>	147,463,930	68,686,451	64,996	2,768,514	48,315,415	17,175,806	9,329,721	\$ 293,804,833
<b>Ending Fund Balances</b>	\$ 135,991,053	\$ 65,002,883	<u>s -</u>	\$ 2,897,238	<u>\$ 19,712,435</u>	<u>\$ 15,247,523</u>	<u>\$ 9,501,321</u>	\$ 248,352,453
1								

 $<sup>^{1}</sup>$  The FY2025 beginning fund balance is projected

# REVENUES, EXPENDITURES, TRANSFERS, AND CHANGES IN FUND BALANCES - ALL FUNDS FY2024 BUDGET

	GENER	RAL FUND	SPECIAL REVENUE FUND	DEBT SERVICE FUND	CAPITAL PROJECTS FUND	ENTERPRISE FUND	PERMANENT FUND	
	Education Fund	Operations & Maintenance Fund	Restricted Purposes Fund	Bond & Interest Fund	Operations & Maintenance Restricted Fund	Auxiliary Enterprises Fund	Working Cash Fund	Total All Funds
Revenues								
Local Property Taxes	\$ 74,821,393	\$ 12,489,124	\$ -	\$ 15,634,850	\$ -	\$ -	\$ -	\$ 102,945,367
Personal Property	2 000 000							2 000 000
Replacement Tax	2,000,000	-	97 295 592	-	4 945 565	-	-	2,000,000
State Government Federal Government	18,079,522	-	86,285,582	-	4,847,765	-	-	109,212,869
	- 	-	25,869,287	- - (51 21)	-	- 200 000	-	25,869,287
Student Tuition & Fees	58,964,162	-	-	5,671,316	-	6,200,000	-	70,835,478
Sales & Service Fees	492,718	-	-	-	-	3,712,459	-	4,205,177
Facilities Rental	227,000	1 170 000	-	115 000	975 000	250,300	145,000	477,300
Interest Non-Government	2,425,000	1,170,000	-	115,000	865,000	280,000	145,000	5,000,000
Non-Government	520,000		172 200			2 100 510		2 000 010
Gifts, Grants Other	529,000 345,130	41,000	172,309	-	-	2,108,510 155,000	-	2,809,819 541,130
Total Revenues		13,700,124	112,327,178	21,421,166	5,712,765	12,706,269	145,000	·
Total Revenues	157,883,925	15,700,124	112,327,178	21,421,100	5,/12,/05	12,700,209	145,000	323,896,427
Expenditures								
Instruction	79,522,908	-	48,845,581	-	-	-	-	128,368,489
Academic Support	12,602,774	-	6,170,273	-	-	-	-	18,773,047
Student Services	20,332,747	-	9,072,100	-	-	-	-	29,404,847
Public Service	2,722,950	-	1,746,762	-	-	-	-	4,469,712
<b>Independent Operations</b>	-	-	2,261,000	-	-	11,354,457	-	13,615,457
Operations & Maintenance	6,422,669	12,661,642	5,074,430	-	-	-	-	24,158,741
General Administration	13,569,588	-	5,732,000	-	-	-	-	19,301,588
General Institutional	28,706,920	6,722,483	7,466,000	20,813,130	26,209,880	1,919,732	-	91,838,145
Scholarships, Student								
Grants, Waivers	6,924,630		26,287,766					33,212,396
Total Expenditures	170,805,186	19,384,125	112,655,912	20,813,130	26,209,880	13,274,189		363,142,422
Excess / (Deficiency) of Revenues								
Over Expenditures	(12,921,261)	(5,684,001)	(328,734)	608,036	(20,497,115)	(567,920)	145,000	(39,245,995)
•								
Other Financing Sources / (Uses)								
Bond Proceeds		-	-	-	-	-	-	-
Capitalized Interest	-	-	-	-	-	-	-	-
Transfers In / (Out)	(827,920)		260,000			567,920		
<b>Total Other Financing</b>								
Sources / (Uses)	(827,920)		260,000		<del>-</del>	567,920		<del>_</del>
Surplus / (Deficiency)	(13,749,181)	(5,684,001)	(68,734)	608,036	(20,497,115)	<u> </u>	145,000	(39,245,995)
Beginning Fund Balances	150,019,705	69,912,829	68,734	1,480,669	50,598,192	18,132,821	9,053,028	299,265,978
<b></b>								
<b>Ending Fund Balances</b>	<b>\$ 136,270,524</b>	\$ 64,228,828	<u> </u>	<u>\$ 2,088,705</u>	\$ 30,101,077	<u>\$ 18,132,821</u>	\$ 9,198,028	\$ 260,019,983

### REVENUES, EXPENDITURES, TRANSFERS, AND CHANGES IN FUND BALANCES - ALL FUNDS FY2023 ACTUAL

	GENERA Education Fund	AL FUND  Operations &  Maintenance  Fund	SPECIAL REVENUE FUND Restricted Purposes Fund	DEBT SERVICE FUND  Bond & Interest Fund	CAPITAL PROJECTS FUND Operations & Maintenance Restricted Fund	ENTERPRISE FUND Auxiliary Enterprises Fund	PERMANENT FUND Working Cash Fund	Total All Funds
Revenues	_							
<b>Local Property Taxes</b>	\$ 72,241,647	\$ 12,011,035	\$ -	\$ 16,968,566	\$ -	\$ -	\$ -	\$ 101,221,248
Personal Property								
Replacement Tax	5,229,034	-	-	-	=	=	-	5,229,034
State Government	16,987,143	68,500	46,130,076	-	155,000	-	-	63,340,719
Federal Government	-	-	26,193,146	-	-	-	-	26,193,146
Student Tuition & Fees	59,841,542	-	-	5,509,718	-	4,877,419	-	70,228,679
Sales & Service Fees	553,140	-	-	-	-	2,475,564	-	3,028,704
Facilities Rental	310,423	-	-	-	-	303,856	-	614,279
Interest	2,438,256	1,085,249	3,666	93,283	858,017	253,420	131,693	4,863,584
Non-Government			-					
Gifts, Grants	96,500	_	335,414	_	_	1,634,514	_	2,066,428
Other	443,130	1,274	-	-	-	152,528	-	596,932
Total Revenues	158,140,815	13,166,058	72,662,302	22,571,567	1,013,017	9,697,301	131,693	277,382,753
Total Revenues	130,140,013	10,100,000	72,002,002	22,571,507	1,010,017	2,027,001	101,000	211,002,130
Expenditures								
Instruction	72,483,662	_	25,412,328	_	_	_	_	97,895,990
Academic Support	11,971,910	_	4,658,502	_		_	_	16,630,412
Student Services	18,163,588	_	4,236,846	_		_	_	22,400,434
Public Service	2,137,339	-	1,187,555	_	_	_	_	3,324,894
Independent Operations	2,137,337	-	1,249,735	-	-	9,119,582	-	10,369,317
Operations & Maintenance	5,928,163	9,475,094	2,113,191	-	-	9,119,362	_	17,516,448
General Administration	12,819,981	9,473,094	2,634,766	-	-	-	-	15,454,747
		5 004 207		22 247 945	2 707 100	1 250 (25	-	
General Institutional	22,774,252	5,804,397	3,189,569	22,347,845	2,707,109	1,259,635	-	58,082,807
Scholarships, Student Grants, Waivers	10,077,187		28,050,899					38,128,086
	156,356,082	15,279,491	72,733,391	22,347,845	2,707,109	10,379,217		279,803,135
Total Expenditures	130,330,082	13,279,491	72,733,391	22,347,043	2,707,109	10,379,217		279,803,133
Excess / (Deficiency) of Revenues								
Over Expenditures	1,784,733	(2,113,433)	(71,089)	223,722	(1,694,092)	(681,916)	131,693	(2,420,382)
Other Financine Serves / (Uses)								
Other Financing Sources / (Uses) Proceeds from Sale of Bonds	_			45,215,000				45,215,000
Premium on Bonds	-	-	_	4,618,148	-	-	-	4,618,148
Payment to Refunding Agent	_	_	_	(49,455,000)	_	_	_	(49,455,000)
Transfers In / (Out)	(384,054)	_	41,091	-	_	342,963	_	-
Total Other Financing								
Sources / (Uses)	(384,054)	_	41,091	378,148	_	342,963	_	378,148
bources, (eses)	(0011001)			5701210				
Surplus / (Deficiency)	1,400,679	(2,113,433)	(29,998)	601,870	(1,694,092)	(338,953)	131,693	(2,042,234)
Beginning Fund Balances	151,272,173	75,514,679	88,950	1,558,608	57,401,682	17,514,759	9,053,028	312,403,879
<b>Ending Fund Balances</b>	<u>\$ 152,672,852</u>	<u>\$ 73,401,246</u>	\$ 58,952	<u>\$ 2,160,478</u>	\$ 55,707,590	<u>\$ 17,175,806</u>	<u>\$ 9,184,721</u>	\$ 310,361,645

#### EDUCATION FUND FY2025 BUDGET

	FY2023 Actual	FY2024 Budget	FY2025 Budget
Revenues			
<b>Local Property Taxes</b>	\$ 72,241,647	\$ 74,821,393	\$ 77,692,672
Personal Property Replacement Tax	5,229,034	2,000,000	2,000,000
State Government	16,987,143	18,079,522	18,408,929
Student Tuition & Fees	59,841,542	58,964,162	72,973,460
Sales and Service Fees	553,140	492,718	525,871
Facilities Rental	310,423	227,000	270,000
Interest	2,438,256	2,425,000	3,015,000
Non-Government Gifts, Grants	96,500	529,000	29,000
Other	443,130	345,130	329,000
<b>Total Revenues</b>	158,140,815	157,883,925	175,243,932
Expenditures	_		
Instruction	72,483,662	79,522,908	85,037,703
Academic Support	11,971,910	12,602,774	13,585,490
<b>Student Services</b>	18,163,588	20,332,747	21,496,855
Public Service	2,137,339	2,722,950	2,904,596
Operations and Maintenance	5,928,163	6,422,669	6,809,741
General Administration	12,819,981	13,569,588	14,738,876
General Institutional	22,774,252	28,706,920	31,513,868
Scholarships, Student Grants, Waivers	10,077,187	6,924,630	9,182,545
<b>Total Expenditures</b>	156,356,082	170,805,186	185,269,674
Excess / (Deficiency) of Revenues			
Over Expenditures	1,784,733	(12,921,261)	(10,025,742)
Other Financing Sources / (Uses)	_		
Transfer In	498,776	438,141	600,000
Transfer (Out)	(882,830)	(1,266,061)	(2,047,135)
<b>Total Other Financing Sources / (Uses)</b>	(384,054)	(827,920)	(1,447,135)
Surplus / (Deficiency)	1,400,679	(13,749,181)	(11,472,877)
Beginning Fund Balance <sup>1</sup>	151,272,173	152,672,852	147,463,930
<b>Ending Fund Balance</b>	\$ 152,672,852	\$ 138,923,671	\$ 135,991,053
1 The EV2025 beginning fund balance is projected			

<sup>&</sup>lt;sup>1</sup> The FY2025 beginning fund balance is projected.

### EDUCATION FUND EXPENDITURES BY OBJECT FY2025 BUDGET

	FY2023	FY2024	FY2025
	Actual	Budget	Budget
Expenditures			
Salaries	\$ 107,200,160	\$ 113,306,800	\$ 118,888,968
<b>Employee Benefits</b>	15,503,493	17,444,357	17,784,194
Contractual Services	8,161,318	14,153,071	16,439,338
Materials & Supplies	8,822,690	10,089,950	12,035,799
<b>Conferences &amp; Meetings</b>	1,175,670	1,793,128	2,316,763
Fixed Charges	1,610,684	1,601,868	1,322,656
Utilities	10,341	17,918	19,119
Capital Outlay	4,004,351	4,585,858	5,105,575
Other	(209,812)	387,606	1,174,717
Scholarships, Student Grants & Waivers	10,077,187	6,924,630	9,182,545
Contingency	<del>_</del>	500,000	1,000,000
Total Expenditures	\$ 156,356,082	\$ 170,805,186	\$ 185,269,674

#### OPERATIONS & MAINTENANCE FUND FY2025 BUDGET

	FY2023 Actual	FY2024 Budget	FY2025 Budget
Revenues			
<b>Local Property Taxes</b>	\$ 12,011,035	\$ 12,489,124	\$ 12,968,397
State Government	68,500	-	-
Interest	1,085,249	1,170,000	1,357,200
Other	1,274	41,000	
<b>Total Revenues</b>	13,166,058	13,700,124	14,325,597
Expenditures Operations and Maintenance	9,475,094	12,661,642	12,417,636
General Institutional	5,804,397	6,722,483	5,591,529
Total Expenditures	15,279,491	19,384,125	18,009,165
Excess / (Deficiency) of Revenues Over Expenditures	(2,113,433)	(5,684,001)	(3,683,568)
Surplus / (Deficiency)	(2,113,433)	(5,684,001)	(3,683,568)
Beginning Fund Balance <sup>1</sup>	75,514,679	73,401,246	68,686,451
Ending Fund Balance	\$ 73,401,246	\$ 67,717,245	\$ 65,002,883

<sup>&</sup>lt;sup>1</sup> The FY2025 beginning fund balance is projected.

### OPERATIONS & MAINTENANCE FUND EXPENDITURES BY OBJECT FY2025 BUDGET

	FY2023 Actual		FY2024 Budget		FY2025 Budget	
Expenditures						
Salaries	\$	2,878,092	\$	3,528,452	\$	3,690,536
<b>Employee Benefits</b>		543,314		720,913		734,597
Contractual Services		5,326,925		6,086,765		4,589,362
Materials & Supplies		491,159		648,609		514,609
<b>Conferences &amp; Meetings</b>		-		1,000		-
Fixed Charges		1,248,459		1,249,803		1,525,670
Utilities		4,022,652		5,111,500		4,852,100
Capital Outlay		762,784		2,024,583		2,102,291
Other		6,106		12,500		
Total Expenditures	\$	15,279,491	\$	19,384,125	\$	18,009,165

#### RESTRICTED PURPOSES FUND FY2025 BUDGET

	FY2023 Actual	_	FY2024 Budget	FY2025 Budget
Revenues				
State Government	\$ 46,130,076	\$	86,285,582	\$ 56,592,166
Federal Government	26,193,146		25,869,287	24,961,191
Interest	3,666		-	-
Non-Government Gifts, Grants	 335,414		172,309	 314,000
Total Revenues	 72,662,302		112,327,178	 81,867,357
Expenditures				
Instruction	25,412,328		48,845,581	30,269,453
Academic Support	4,658,502		6,170,273	5,821,615
Student Services	4,236,846		9,072,100	5,563,245
Public Service	1,187,555		1,746,762	1,171,760
<b>Independent Operations</b>	1,249,735		2,261,000	1,580,000
<b>Operations and Maintenance</b>	2,113,191		5,074,430	2,671,117
General Administration	2,634,766		5,732,000	3,331,000
General Institutional	3,189,569		7,466,000	3,977,000
Scholarships, Student Grants, Waivers	 28,050,899		26,287,766	 28,426,052
<b>Total Expenditures</b>	 72,733,391		112,655,912	 82,811,242
Excess / (Deficiency) of Revenues				
Over Expenditures	 (71,089)		(328,734)	 (943,885)
Other Financing Sources / (Uses)				
Transfer In	41,091		260,000	878,889
Transfer (Out)	 			 
<b>Total Other Financing Sources / (Uses)</b>	 41,091	_	260,000	 878,889
Surplus / (Deficiency)	 (29,998)		(68,734)	 (64,996)
Beginning Fund Balance <sup>1</sup>	 88,950		58,952	 64,996
Ending Fund Balance	\$ 58,952	\$	(9,782)	\$ 

<sup>&</sup>lt;sup>1</sup> The FY2025 beginning fund balances are projected.

### RESTRICTED PURPOSES FUND EXPENDITURES BY OBJECT FY2025 BUDGET

	FY2023 Actual		FY2024 Budget		 FY2025 Budget
Expenditures					
Salaries	\$	4,322,750	\$	4,203,060	\$ 5,102,796
<b>Employee Benefits</b>		36,358,623		78,898,710	45,731,417
Contractual Services		330,109		649,146	622,917
Materials & Supplies		913,422		1,018,916	739,164
Conferences & Meetings		184,720		344,584	128,463
Fixed Charges		2,250		18,810	-
Capital Outlay		728,927		265,000	1,080,200
Other		1,841,691		1,280,552	1,676,984
Scholarships, Student Grants & Waivers	_	28,050,899		25,977,134	 27,729,301
Total Expenditures	\$	72,733,391	\$	112,655,912	\$ 82,811,242

#### BOND & INTEREST FUND FY2025 BUDGET

	FY2023 Actual	FY2024 Budget	FY2025 Budget
Revenues			
<b>Local Property Taxes</b>	\$ 16,968,566	\$ 15,634,850	\$ 13,907,476
Student Tuition and Fees	5,509,718	5,671,316	5,667,898
Interest	93,283	115,000	148,200
Total Revenues	22,571,567	21,421,166	19,723,574
Expenditures - General Institutional			
Principal Payments			
General Obligation Bonds			
Series 2013A	4,995,000	-	-
Series 2018	5,235,000	-	-
Series 2021	2,360,000	7,210,000	6,355,000
Series 2023		4,730,000	4,970,000
<b>Subtotal General Obligation Bonds</b>	12,590,000	11,940,000	11,325,000
Alternate Revenue Bonds			
Series 2019	3,765,000	3,940,000	4,135,000
Subtotal Alternate Revenue Bonds	3,765,000	3,940,000	4,135,000
Total Principal Payments	16,355,000	15,880,000	15,460,000
Interest Payments			
Series 2013A Series 2018	2,388,980	-	-
Series 2018 Series 2021	261,750 1,642,350	1,524,350	1,163,850
Series 2023	1,042,330	2,267,030	2,024,250
Subtotal General Obligation Bonds	4,293,080	3,791,380	3,188,100
Alternate Revenue Bonds			
Series 2019	1,326,000	1,137,750	940,750
Subtotal Alternate Revenue Bonds	1,326,000	1,137,750	940,750
Total Interest Payments	5,619,080	4,929,130	4,128,850
Other	373,765	4,000	6,000
Total Expenditures	22,347,845	20,813,130	19,594,850
Excess (Deficiency) of Revenues			
Over Expenditures	223,722	608,036	128,724
Other Financing Sources (Uses)	45.215.000		
Proceeds from Sale of Bonds Premium on Bonds	45,215,000 4,618,148	-	-
Payment to Refunding Agent	(49,455,000)	-	_
Total Other Financing Sources (Uses)	378,148		
Surplus / (Deficiency)	601,870	608,036	128,724
	_	_	_
Beginning Fund Balance <sup>1</sup>	1,558,608	2,160,478	2,768,514
Ending Fund Balance	\$ 2,160,478	\$ 2,768,514	\$ 2,897,238
<sup>1</sup> The FY2025 beginning fund balance is projected.			

<sup>&</sup>lt;sup>1</sup> The FY2025 beginning fund balance is projected.

#### OPERATIONS & MAINTENANCE RESTRICTED FUND FY2025 BUDGET

	FY2023 Actual	FY2024 Budget	FY2025 Budget	
Revenues				
State Government	\$ 155,000	\$ 4,847,765	\$ 4,847,765	
Interest	858,017	865,000	976,800	
Total Revenues	1,013,017	5,712,765	5,824,565	
Expenditures				
General Institutional	2,707,109	26,209,880	34,427,545	
Total Expenditures	2,707,109	26,209,880	34,427,545	
Excess / (Deficiency) of Revenues				
Over Expenditures	(1,694,092)	(20,497,115)	(28,602,980)	
Surplus / (Deficiency)	(1,694,092)	(20,497,115)	(28,602,980)	
Beginning Fund Balance <sup>1</sup>	57,401,682	55,707,590	48,315,415	
Ending Fund Balance	\$ 55,707,590	\$ 35,210,475	\$ 19,712,435	

<sup>&</sup>lt;sup>1</sup> The FY2025 beginning fund balances are projected.

### OPERATIONS & MAINTENANCE RESTRICTED FUND EXPENDITURES BY OBJECT FY2025 BUDGET

	FY2023 Actual		FY2024 Budget		FY2025 Budget	
Expenditures						
Contractual Services	\$	837,671	\$	2,148,382	\$	6,237,082
Capital Outlay		1,869,438		21,061,498		24,690,463
Other		_		3,000,000		3,500,000
Total Expenditures	\$	2,707,109	\$	26,209,880	\$	34,427,545

#### AUXILIARY ENTERPRISES FUND FY2025 BUDGET

	FY2023 Actual		FY2024 Budget		FY2025 Budget	
Revenues						
Student Tuition and Fees	\$	4,877,419	\$	6,200,000	\$	6,273,040
Sales and Service Fees		2,475,564		3,712,459		3,150,269
Facilities Rental		303,856		250,300		220,300
Interest		253,420		280,000		331,200
Non-Government Gifts, Grants		1,634,514		2,108,510		2,427,351
Other		152,528		155,000		150,000
Total Revenues		9,697,301		12,706,269		12,552,160
Expenditures						
Independent Operations		9,119,582		11,354,457		13,560,476
General Institutional		1,259,635		1,919,732		1,488,213
Total Expenditures		10,379,217		13,274,189		15,048,689
Excess / (Deficiency) of Revenues						
Over Expenditures		(681,916)		(567,920)		(2,496,529)
Other Financing Sources / (Uses)						
Transfer In		841,739		1,006,061		1,168,246
Transfer (Out)		(498,776)		(438,141)		(600,000)
<b>Total Other Financing Sources / (Uses)</b>		342,963		567,920		568,246
Surplus / (Deficiency)		(338,953)		<u>-</u>		(1,928,283)
Beginning Fund Balance <sup>1</sup>		17,514,759		17,175,806	_	17,175,806
Ending Fund Balance  The EV2025 hasinging find balances are prejected.	\$	17,175,806	\$	17,175,806	\$	15,247,523

<sup>&</sup>lt;sup>1</sup> The FY2025 beginning fund balances are projected.

#### AUXILIARY ENTERPRISES FUND EXPENDITURES BY OBJECT FY2025 BUDGET

	FY2023 Actual		FY2024 Budget		FY2025 Budget	
Expenditures						
Salaries	\$	5,049,080	\$	5,357,423	\$	5,725,080
<b>Employee Benefits</b>		578,538		681,067		837,676
<b>Contractual Services</b>		1,278,972		2,010,536		3,029,037
Materials & Supplies		1,580,230		2,470,686		2,617,740
Conference & Meeting		1,345,448		1,353,065		1,867,690
Fixed Charges		128,323		146,200		158,500
Utilities		-		200		200
Capital Outlay		103,532		366,482		376,281
Other		315,094		888,530		436,485
<b>Total Expenditures</b>	\$	10,379,217	\$	13,274,189	\$	15,048,689

### WORKING CASH FUND FY2025 BUDGET

	FY2023 Actual	FY2024 Budget	FY2025 Budget	
Revenues				
Interest	\$ 131,693	\$ 145,000	\$ 171,600	
<b>Total Revenues</b>	131,693	145,000	171,600	
Expenditures Total Expenditures				
Surplus / (Deficiency)	131,693	145,000	171,600	
Beginning Fund Balance <sup>1</sup>	9,053,028	9,184,721	9,329,721	
<b>Ending Fund Balance</b>	\$ 9,184,721	\$ 9,329,721	\$ 9,501,321	

<sup>&</sup>lt;sup>1</sup> The FY2025 beginning fund balances are projected.